



**NATHALIE RAVILLY**

Vice President,  
Defence and Space Strategy & Corporate Development

Nathalie Ravilly has spent the last 20 years in the Defense and Aerospace industry, holding diverse management positions since 2000, both in Legal and Corporate Mergers & Acquisitions, Strategy & Development, where she conducted a large number of cross-border transactions and led the strategic planning for the Defense Mission Systems Business Unit of Thales.

She is now Vice President, in charge of Defence and Space Strategy & Corporate Development of Thales.

Nathalie is also the President of Telespazio S.p.A., a member of the Board of Naval Group, as well as Thales Alenia Space, and Thales Germany.

Nathalie Ravilly, 47, is a graduate from SciencesPo Paris (1993) in Economics & School of Government, as well as from the University of Paris / La Sorbonne where she obtained a Master in History (1994), and a Master in Law (J.D.,1996). In 2007, she graduated in Finance from HEC Business School (Corporate finance & financial markets) and in 2014, she was selected as Auditeur of the 67th National Session of the Institut des Hautes Etudes de Défense Nationale (IHEDN), a high standing military institution placed under France's Prime Minister authority.